

To: CABINET – 13 October 2008

By: Nick Chard, Cabinet Member – Finance  
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- 1) **REVENUE MONITORING EXCEPTION REPORT**
- 2) **REVISED CAPITAL PROGRAMME TO ADDRESS FUNDING SHORTFALL ARISING FROM CURRENT ECONOMIC SITUATION**

## 1. **Introduction**

- 1.1 The first full monitoring report for 2008-09 was presented to Cabinet in September. This exception report highlights the main movements since that report. There are a number of significant pressures that will need to be managed during the year if we are to have a balanced revenue position by year end. Further details are provided in section 2.
- 1.2 The review of the whole of our capital programme to address the funding shortfall arising from the current economic situation is ongoing. In the meantime, in order that the programme reflects a more realistic funding position, revised capital cash limits are proposed reflecting the outcomes/recommendations reached so far from the review, but it is envisaged that further changes will be required to this programme once the review is complete. Further details are provided in section 3.

## 2. **2008-09 REVENUE MONITORING POSITION BY PORTFOLIO**

- 2.1 The current underlying net revenue position by portfolio after the implementation of assumed management action, compared with the net position reported last month, is shown in **table 1** below.

**Table 1: Net Revenue Position after Proposed Management Action**

Portfolio	Gross Position £m	Proposed Management Action £m	Net Position after mgmt action £m		Movement £m
			This month	Last month	
OR&S (CFE)	+1.043	-	+1.043	+1.043	-
CF&EA	+2.645	-2.250	+0.395	+0.395	-
KASS	+1.619	-1.619	-	-	-
EH&W	-	-	-	-	-
R&SI	-	-	-	-	-
Communities	+0.365	-0.365	-	-	-
Public Health	-	-	-	-	-
Corporate Support & External Affairs	-0.178	-	-0.178	-0.178	-
Policy & Performance	-0.030	-0.041	-0.071	-0.100	+0.029
Finance	+0.134	-0.751	-0.617	-0.617	-
<b>Total (excl Asylum &amp; Schools)</b>	<b>+5.598</b>	<b>-5.026</b>	<b>+0.572</b>	<b>+0.543</b>	<b>+0.029</b>
Asylum	+4.002	-	+4.002	+4.002	-
<b>Total (incl Asylum &amp; excl Schools)</b>	<b>+9.600</b>	<b>-5.026</b>	<b>+4.574</b>	<b>+4.545</b>	<b>+0.029</b>
Schools	-	-	-	-	-
<b>TOTAL</b>	<b>+9.600</b>	<b>-5.026</b>	<b>+4.574</b>	<b>+4.545</b>	<b>+0.029</b>

- 2.2 **Table 2** shows the forecast underlying gross position **before** the implementation of proposed management action, compared with the gross position reported last month.

**Table 2: Gross Revenue Position before Management Action**

Portfolio	Variance		Movement £m
	This Month £m	Last Month £m	
Operations, Resources & Skills (OR&S) (CFE)	+1.043	+1.043	-
Children, Families & Educational Achievement (CF&EA)	+2.645	+2.645	-
Kent Adult Social Services (KASS)	+1.619	+1.663	-0.044
Environment, Highways & Waste (EH&W)	-	-	-
Regeneration & Supporting Independence (R&SI)	-	-	-
Communities	+0.365	+0.299	+0.066
Public Health	-	-	-
Corporate Support & External Affairs (CS&EA)	-0.178	-0.178	-
Policy & Performance	-0.030	-0.059	+0.029
Finance	+0.134	+0.134	-
<b>Total (excl Asylum &amp; Schools)</b>	<b>+5.598</b>	<b>+5.547</b>	<b>+0.051</b>
Asylum	+4.002	+4.002	-
<b>Total (incl Asylum &amp; excl Schools)</b>	<b>+9.600</b>	<b>+9.549</b>	<b>+0.051</b>
Schools	-	-	-
<b>TOTAL</b>	<b>+9.600</b>	<b>-9.549</b>	<b>+0.051</b>

- 2.3 The gross underlying revenue pressure (excluding Asylum) is currently £5.598m as shown in table 2 above, but this is expected to reduce to £0.572m (excluding Asylum) by year end, after assuming the implementation of management action, as shown in table 1.
- 2.4 Table 1 identifies that even after management action, residual pressures remain forecast within the CFE portfolios of Operations, Resources & Skills and Children, Families & Educational Achievement. However, discussions are continuing within the CFE SMT on options to manage this residual pressure of £1.438m by year end and firmer proposals will be provided in the next monitoring report. If successful, this will reduce the overall KCC revenue position after management action to an underspend of £0.866m (excluding Asylum).
- 2.5 With the inclusion of the Asylum pressure of £4.002m, the overall KCC revenue position after management action is currently forecast at +£4.574m as shown in table 1, although KCC fully expects Government to meet the full costs of this national pressure. The Home Office has given an undertaking that no authority will be out of pocket in 2008-09, but until we have received something in writing clarifying the levels of income and what costs will be reimbursed for the Asylum service, we will continue to forecast this pressure.
- 2.6 Table 2 shows that there has been a small increase of £0.051m in the overall gross pressure before management action this month. Although this is only a small movement, there are some compensating changes. The main movements, by portfolio, are detailed below:

**2.7 Kent Adult Social Services portfolio:**

The latest forecast indicates a pressure of £1.619m, which is a small reduction of £0.044m since last month, however within this there are some larger offsetting movements which are detailed below. The forecast assumes that the savings identified in the MTP will be achieved, however in the future the forecast may need to be adjusted on a monthly basis to reflect any savings that are not achieved as predicted, although at this stage it is expected that these savings will be achieved. The Guidelines for Good Financial Practice, previously referred to as Management Action Plans were reported to Cabinet last month. Through these guidelines, the KASS directorate is wholly committed to delivering a balanced outturn position by the end of the financial year. The range of innovations implemented by the Directorate will also help to achieve this, for example telehealth and telecare, through the successful investment of the 'Whole Systems Demonstrator Programme', and extra care sheltered housing in the latter part of the year.

The movements over £0.1m this month are:

- 2.7.1 Older People -£0.323m – an increase in the underspend from £0.852m to £1.175m. The main movements are:
- 2.7.1.1 +£0.370m Residential Care – this has moved from an underspend of £0.042m to a pressure of £0.328m. Although the number of clients in a permanent placement has increased by 18 to 2,919, what is more significant is that normal residential placements have decreased by 10 but Older People Mental Health placements have increased by 28. These placements are more expensive so the impact on the financial forecast is exaggerated. The increasing number of people with higher needs or dementia is also impacting on the domiciliary budget as these clients are less likely to be able to remain at home.
  - 2.7.1.2 -£0.257m Nursing Care – an increase in the underspend from £0.220m to £0.477m following a reduction of 14 permanent placements since last month and a minor reduction in the average cost per week.
  - 2.7.1.3 -£0.331m Domiciliary Care – an increase in the underspend from -£0.142m to -£0.473m following review of actual costs and activity to date. Although the number of clients receiving packages of care from an independent sector provider has marginally increased from 6,696 to 6,708 the forecast remains well below the level afforded within the cash limit thus giving rise to the underspend. It was estimated that the number of clients in residential care would fall, with clients instead remaining in their own homes and receiving a domiciliary package, and as a consequence budget was transferred from residential care to domiciliary. However it may be the case that increasing numbers of clients with higher levels of need, particularly those with dementia, have no option but to go into residential care. The Domiciliary Care service remains the most volatile and difficult to monitor.
- 2.7.2 Learning Disability Care +£0.417m – an increase in the pressure from £1.759m to £2.176m. The main movements are:
- 2.7.2.1 +£0.204m Residential Care – an increase in the pressure from £1.624m to £1.828m. This includes estimates of costs for clients known to be coming into residential placements during the year ahead. The increase in the pressure this month is due to three new clients being forecast as well as increases in non-permanent/respite care and the average cost per week. Alongside demographic growth within this client group, there is increasing pressure relating to new and existing clients whose needs are becoming more complex. This is particularly true for those clients coming through transition from childhood. It should be noted that a significant amount of savings are still anticipated against this service line, predicated on clients moving to supported accommodation. This target will be monitored closely each month through the monitoring process.
  - 2.7.2.2 +£0.178m Direct Payments – an increase in the pressure from £0.067m to £0.245m as the number of clients in receipt of a direct payment has increased from 365 last month to 388, which has had a very significant impact on the overall variance.
  - 2.7.2.3 -£0.138m Supported Accommodation – this has moved from a pressure of £0.054m to an underspend of £0.084m. There continues to be discussion at a national level on what constitutes supported accommodation as there are many similarities with domiciliary care. This reduction should therefore be offset against an increase of £0.053m in Learning Disability domiciliary care. The reduction in the forecast is also related to the increase in Direct Payments as clients opt for a Direct Payment instead.
  - 2.7.2.4 +£0.120m Other Services – this has moved from an underspend of £0.103m to a small pressure of £0.017m and results from revised estimates for daycare, supported employment and payments to voluntary organisations.
- 2.7.3 Physical Disability -£0.020m – a small overall reduction in the pressure from £0.548m to £0.528m but there are some larger offsetting movements:
- 2.7.3.1 +£0.208m Residential Care – an increase in the pressure from £0.711m to £0.919m following an increase to the forecast for non-permanent/respite care weeks. As reported to Cabinet last month, the residential budget has been adjusted with funding transferred to domiciliary, direct payments and supported accommodation to support current levels of clients and/or expected growth in these services.

2.7.3.2 -£0.142m Domiciliary Care – an increase in the underspend from -£0.068m to -£0.210m. This budget remains very difficult to forecast with great accuracy as it remains the most volatile activity line within the Directorate. As with Older People the forecast has been revised following a review of actual costs and activity to date. The adjusted budget gives an affordable level of activity which is currently in excess of actual demand. It is expected that this underspend will reduce over the course of the year as the Directorate tries to keep clients out of residential care.

2.7.4 Adults Assessment & Related (excluding Mental Health) -£0.108m – a reduction in the pressure from £0.607m to £0.499m following further savings through vacancy management.

## **2.8 Environment, Highways & Waste portfolio:**

Although there is no change in the overall forecast for this portfolio, with a balanced position still reported, there are offsetting movements:

2.8.1 -£0.9m Waste Management – the predicted waste underspend has increased by £0.9m to £2.5m this month. This is partly due to expected increases in income (£0.44m) mainly from the sale of recyclable materials, which has improved as a result of the higher prices for raw materials currently being experienced in the general economy, and partly from the Allington waste to energy plant not being operational for part of July and August. The Allington saving, as discussed in previous reports, results from the differential between the current disposal costs at waste to energy plant and those for landfill. This differential is currently a saving of approximately £16 for every tonne that is diverted to landfill, but this option is not sustainable in the long run due to increasing landfill taxes and restrictions in the allowances.

2.8.2 +£0.9m Kent Highways Services - As discussed in last month's monitoring report, it is proposed to use the net savings declared for the portfolio to fund invest to save schemes within KHS. These are needed to help address the MTP inflation issues within the portfolio (for waste, highways maintenance, energy and transport inflation). Current schemes under investigation are streetlighting and paying off coastal protection loans to save on interest payments. The savings expected to be generated from these projects over the medium term will be reported once these schemes have been developed sufficiently, and formal virement of the funding from Waste to KHS will be requested. It is proposed that the new £0.9m saving declared on the Waste Management Group above, is added to the £1.4m agreed by Cabinet last month for invest to save proposals so that further savings and efficiencies can be developed to assist with the significant inflation issues, thus avoiding service cuts where possible.

## **2.9 Communities portfolio:**

The gross pressure on this portfolio has increased by £0.066m this month from £0.299m to £0.365m as a result of a continuation of pressures within the Coroners Service in respect of long inquests and analytical tests, specifically within the Mid Kent and Medway area as a consequence of investigating more cases and incurring higher charges. *(Costs are recharged to Medway Council based on a fixed percentage of total cost of service rather than costs directly attributable to the Medway area as it is not always possible to separately identify these)*. The pressure on the Coroners service is now forecast at £0.293m. It is expected that the increase in the pressure this month will be offset by management action elsewhere across the directorate, from vacancy management and reducing non essential, non staffing expenditure.

## **2.10 Chief Executives Directorate and Financing Items budgets:**

### **2.10.1 Policy & Performance portfolio:**

- +£0.029m Democratic Services – this is due to increased transport costs. This will be offset by the over recovery of income as a result of increased internal and external demand previously reported within Legal Services, thus reducing the overall underspend on this portfolio.

## **2.11 Operations, Resources & Skills portfolio – Schools Delegated Reserves update:**

- 2.11.1 CFE finance consulted the Schools' Funding Forum regarding the levels of school reserves and agreed with them that they would challenge those schools that have had consistently high levels of revenue reserves over the past 5 years. The 60 schools with the largest reserves were identified and they were required to explain why they are holding reserves at these levels and it was made clear that they may be subject to recovery of some of their accumulated balances. Meetings with 35 of these schools took place in early July. Any reserves recovered will need to be re-distributed amongst Kent schools' (as per DCSF regulations) and we will discuss this with the Schools Funding Forum at their October meeting.
- 2.11.2 The 35 schools that attended the meetings in early July discussed their level of reserves with one of 3 panels, all of which included representatives from the Schools Funding Forum, CFE Finance and Advisory Service Kent (ASK). In light of the panel views, CFE Finance have now written to those schools advising them of the panel decision. In the case of 10 we have stated that we will claw back a total of £1.3m and for a further 8, up to £0.7m subject to production of further evidence. A total of 8 schools have formally logged an appeal against the decision. Of these, 6 schools attended an appeals meeting on the 12 September 2008. The appeals panel upheld the majority of the original decisions to recover reserves. So far a total of £0.988m will be recovered, commencing in the October 2008 bank advance, with two further appeals still to be heard.
- 2.11.3 The remaining schools attended similar joint meetings in mid September. In light of the panel views CFE Finance have written to those schools advising them of the panel decision. In the case of 5 schools we have stated that we will claw back a total of £0.37m and a further £0.06m subject to the production of further evidence. The next formal appeals panel meeting has been arranged for October.
- 2.11.4 This exercise has raised a number of issues that we and the Forum need to consider for the future:
- There is evidence that some schools have moved revenue into capital to avoid any possible clawback
  - A number of schools are planning to use a large proportion of revenue reserves to fund capital projects with a medium/long term risk of moving into deficit
  - A number of the Heads/Governors we met were surprised at the explicit link we made between standards and their budget reserves. This raised some significant concerns among Panel members
  - The need to do more on training, especially with Primary head teachers and do more work to brief and train School Improvement Partners
  - An emerging view that our Balance Control Mechanism may be too generous

## **3. 2008-09 CAPITAL POSITION**

- 3.1 As previously reported, a review of the whole capital programme has been required to address the funding shortfall arising as a result of the current economic situation and the impact this has had on property prices and our ability to raise capital receipts. The funding of the original 2008-11 capital programme was reliant upon £186.802m of capital receipts, but this level of receipts is no longer realisable in the short term.
- 3.2 This collapse in capital receipts realised could have resulted in a major downsizing of our capital programme. However, the recent approval of PEF2 means that we have a much more manageable situation. The consequence of PEF2 is that we have been able to keep £85m of capital projects in the programme that would otherwise have had to be cut due to lack of funding. Whilst there are some projects re-phased or removed, we still have a very ambitious modernisation, innovation and improvement programme that is in excess of £1bn over the next three years.

- 3.3 The current economic situation has also given rise to a supplementary inflationary cost, of an average of £6m per year of the MTP, as a result of the increase in building tender price inflation since the budget was set and a pressure on the highways maintenance budget in the current year of £2.4m, all of which needs to be absorbed by reducing budgets elsewhere. It is proposed that the inflationary impact on the highways maintenance budget in 2009-10 and 2010-11 of £2.9m and £3m respectively is addressed through the 2009-12 MTP process.
- 3.4 The review of the whole capital programme is continuing, but in the meantime, in order to reflect the outcomes reached from the review so far, it is recommended that we:
- Continue to dispose of assets for which negotiations are already at an advanced stage and/or the sale proceeds are not substantially reduced from the value assumed in the MTP.
  - Defer a range of capital projects to later years but within the 5 year MTP period (details provided in appendix 1)
  - Remove, defer beyond the 5 year MTP timeframe, or find alternative funding sources, a range of capital projects (details provided in appendix 2)
- In addition, there has been an increase to the programme since the 2008-11 capital programme was set, which is mainly the result of the roll forward of the re-phasing from 2007-08, as well as additional approvals made via PAG and the Leader and additional external funding streams. The resulting revised capital cash limits are provided at appendix 3, which Cabinet is asked to approve. This incorporates all of the changes shown in appendices 1 and 2 and the roll forward from 2007-08 and other adjustments. If approved, these revised portfolio capital cash limits will be used as the basis for the next monitoring report, but it is likely that there will be further recommendations for changes to the programme in the next report(s), once the review of the whole capital programme is completed.
- The revised budget book pages for each portfolio will be available on KNet on 8 October, on the assumption that all of these changes are approved.

## **4. RECOMMENDATIONS**

Cabinet is asked to:

- 4.1 **Note** the latest forecast revenue budget monitoring position for 2008-09.
- 4.2 **Agree** that within the Environment, Highways & Waste portfolio:
- a) the additional £0.9m waste management underspend reported this month can be added to the £1.4m net underspend reported last month and used for invest to save proposals within Kent Highways Services.
  - b) if there is any further underspending on waste management throughout the remainder of 2008-09, that this can also be redirected to invest to save proposals within the portfolio, to assist in meeting the inflation issues over the MTP.
- 4.3.1 **Agree** the revised capital cash limits, as detailed in appendix 3, which address the funding shortfall arising as a result of the current economic situation and the impact this has had on property prices and our ability to realise capital receipts;  
and
- 4.3.2 **Note** that further changes to the capital programme are likely to be required once the review of the whole capital programme is complete.

**CAPITAL PROJECTS DEFERRED BUT WITHIN THE 5 YEAR MTP PERIOD**

	Later Years					2013-14 £'000
	2008-09 £'000	2009-10 £'000	2010-11 £'000	2011-12 £'000	2012-13 £'000	
<b><u>ORS</u></b>						
BN - N Dartford Prim - The Bridge	-5,292	5,292				
Dartford Girls Sports Hall	36	-36				
BN Sheppey Review 3 to 2	-1,049	-1,501	1,050	1,500		
BN Templar Barracks	-800	-800		1,600		
BN Ryarsh	-169	169				
BN Goat Lees	-100	-1,100	1,200			
BN 09-10 Dunton Green		-800		800		
BN 09-10 Lansdowne PS		-500	-1,000	-500	1,000	1,000
BN Leybourne			-100	-1,900	100	1,900
BN Ebbsfleet				-1,020	-2,040	3,060
Mod Boughton Under Blean	22	-22				
Mod Crockenhill	-364	364				
Mod 06-8	-331	331				
Mod 08-9	-351	351				
Mod Sissinghurst	-124	124				
Specialist Schs	55	-55				
Dartford Campus	533	-533				
Greenfields	-30	30				
Astor of Hever (Dev Opp)	39	-39				
Childrens Centres	-736	736				
Ashford Oaks	47	-47				
Castle Hill	-1,400	1,400				
Sheppey Academy	-4,812	-24,188	19,250	9,750		
Marsh Academy	-8,023	-657	8,680			
Spires Acadmey	-2,059	-5,041	7,100			
Longfield Academy		6,640	-3,640	-3,000		
Longfield Sponsorship	-500	500				
Maidstone Academy	-7,966	3,350	4,616			
Sure Start, Early Yrs and Childcare	-4,705	4,705				
BSF Wave 3	-40,829	11,884	28,945			
Primary Pathfinder	1,850	-1,850				
	-77,058	-1,293	66,101	7,230	-940	5,960
<b><u>CFEA</u></b>						
Transforming Short Breaks	-284	284				
<b><u>KASS</u></b>						
Rephasing of programme	-3,215	-7,577	7,895	2,265	632	
<b><u>EHW</u></b>						
Preliminary Design Fees		-50	50			
Swanley HWRC	-300	300				
Sheerness HWRC	-300	300				
KHS Co Location	-3,525	-475	4,000			
Natural Burial Ground	-1,000	750	250			
Dartford Heath HWRC		200	800	-1,000		

	Later Years					
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
	£'000	£'000	£'000	£'000	£'000	£'000
Lydd/New Romney HWRC	-500		500			
Maidstone/T Malling HWRC	-200	-350	-700	1,250		
EK Waste Facilities Development	-250	-5,000		250	5,000	
EK Ashford Trf Station		-2,500	2,500			
Sittingbourne NRR		-9,409	-500	9,909		
Rushenden	-11,899	8,797	3,102			
EKA Ph 2	-1,000	-2,447	3,555	4,392	-4,500	
Maidstone Bridge Giratory	-300		300			
KTS Stratgeic Transport Programme	-75	741	5,511	8,991	27,832	-43,000
	<b>-19,349</b>	<b>-9,143</b>	<b>19,368</b>	<b>23,792</b>	<b>28,332</b>	<b>-43,000</b>
<b><u>RSI</u></b>						
Empty Property Initiative	-680	680				
Eurokent Spine Rd	-440		440			
	<b>-1,120</b>	<b>680</b>	<b>440</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>CMY</u></b>						
Tunbridge Wells Library		-600	600			
Ashford Library Plus	-846	846				
Community Facility at Edenbridge	-918	918				
Kent History Centre	-3,060	-540	3,200	400		
Library Modernisation Programme	-219	219				
Gravesend Library	-690	103	587			
Turner	157	508	-886	221		
	<b>-5,576</b>	<b>1,454</b>	<b>3,501</b>	<b>621</b>	<b>0</b>	<b>0</b>
<b><u>CSEA</u></b>						
Gateways	-102	470	117	-150	-335	
Sustaining Kent	455	-255	-200			
	<b>353</b>	<b>215</b>	<b>-83</b>	<b>-150</b>	<b>-335</b>	<b>0</b>
<b>TOTAL</b>	<b>-106,249</b>	<b>-15,380</b>	<b>97,222</b>	<b>33,758</b>	<b>27,689</b>	<b>-37,040</b>



**PROJECTS REMOVED, DEFERRED BEYOND THE 5 YEAR MTP TIMEFRAME,  
OR REQUIRING ALTERNATIVE FUNDING**

<b><u>Projects Deleted or Reduced:</u></b>	Later Years					Total £'000	2013-14 £'000
	2008-09 £'000	2009-10 £'000	2010-11 £'000	2011-12 £'000	2012-13 £'000		
<b><u>ORS</u></b>							
BN Harrietsham	-240						
Mod Temple Ewell	-240						
Mod Chilton Primary	-249						
Crokenhill Primary		-106					
	-729	-106	0	0	0	-835	
<b><u>CFEA</u></b>							
Family Support & ARC	-40	-50					
Preventative Strategy for Children	-97	-50					
Modernising Services - Grovehill	-76						
Improving Public Access Lowfield Rd	-123						
	-336	-100	0	0	0	-436	
<b><u>KASS</u></b>							
Modernisation of Adult In House Services			-430				
	0	0	-430	0	0	-430	
<b><u>EHW</u></b>							
Landfill Gas and Leachate	-100	-100	-100	-100	-100	-500	
<b><u>CMY</u></b>							
The Hub, Southborough*		-3,050					
Village Halls & Community Centre Grants - reduction	-87	-100	-100	-100	-100		
Tunbridge Wells Library - reduction		-200					
	-87	-3,350	-100	-100	-100	-3,737	
<b><u>FIN</u></b>							
Capitalisation of Works on Capital Programme	-753	-762	-782	-803	-829		
Works to Properties for Disposal	-2,569	-331	-1,465	-1,500	-1,500		
	-3,322	-1,093	-2,247	-2,303	-2,329	-11,294	

\* Nb. Full cost of scheme taken out, however impact on KCC funding is only £0.5m

Later Years

	2008-09	2009-10	2010-11	2011-12	2012-13	Total	2013-14
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Projects Rephased to 2013-14 or Alternative Funding Required:</b>							
<b>ORS</b>							
Sheppey Review (3 to 2) - To be funded from PCP		-1,049	-2,550	-1,500			
Implementation of Primary Strategy - To be funded from PCP	-1,000	-944					
BN John Wesley Rephased to 2013-14			-500	-1,000	-1,500		1,500
Mod Kennington - rephase to 2013-14	-1,800						1,800
Northfleet Embankment East** rephase to 2013-14					-900		900
Northfleet Embankment West - rephase to 2013-14				-600	-2,400		3,000
Special School Review - to look at phasing of projects	-1,725	-10,146	-1,761				13,632
BN Rushenden - rephase to 2013-14***			-600	-1,200	-600		2,400
	-4,525	-12,139	-5,411	-4,300	-5,400	-31,775	23,232
<b>EHW</b>							
Waste Programme - prudential replaced by grant	-2,468	-2,474	-614			-5,556	
<b>RSI</b>							
Empty Property Initiative - prudential replaced by PRG	-1,383	-617				-2,000	
<b>CMY</b>							
Cheesemans Green Library - rephased to 2013-14***		-350				-350	350
<b>TOTAL</b>	<b>-12,950</b>	<b>-20,329</b>	<b>-8,902</b>	<b>-6,803</b>	<b>-7,929</b>	<b>-56,913</b>	

\*\* Full cost of scheme rephased, however impact on KCC funding is only £0.45m

\*\*\* Full cost of scheme rephased, however nil impact on KCC funding

	2008-09	2009-10	2010-11	2011-12	2012-13	Total	2013-14
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Schools Managed Projects to be Self Funded:</b>							
Bromstone		-2,600	-488				3,088
Headcorn	-1,150	-38					1,188
Highworth		-1,347					1,347
Istead	-100	-2,900	-800				3,800
Paddock Wood		-900					900
Sevenoaks	-100	-6,500	-525				7,125
Towers	-200	-940					1,140
Whitehill	-100	-850					950
	-1,650	-16,075	-1,813	0	0	-19,538	19,538

**REVISED CAPITAL CASH LIMITS**

	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>Later</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>Years</b>
				<b>£'000</b>
<b><u>ORS</u></b>				
Total per Budget Book	255,149	299,382	146,627	165,821
Projects deferred within 5 year MTP (App 1)	-77,058	-1,293	66,101	12,250
Projects Deleted, Rephased to 2013-14 or Alternative Funding Required (App 2)	-6,904	-28,320	-7,224	33,070
Roll Forwards from 2007-08 and other adjustments	46,421	4,044	-3,987	-34,895
<b>REVISED CASH LIMITS</b>	<b>217,608</b>	<b>273,813</b>	<b>201,517</b>	<b>176,246</b>
<b><u>CFEA</u></b>				
Total per Budget Book	1,295	3,129	250	500
Projects deferred within 5 year MTP (App 1)	-284	284	0	0
Projects Deleted, Rephased to 2013-14 or Alternative Funding Required (App 2)	-336	-100	0	0
Roll Forwards from 2007-08 and other adjustments	1,370	0	0	0
<b>REVISED CASH LIMITS</b>	<b>2,045</b>	<b>3,313</b>	<b>250</b>	<b>500</b>
<b><u>KASS</u></b>				
Total per Budget Book	60,587	29,442	27,071	26,670
Projects deferred within 5 year MTP (App 1)	-3,215	-7,577	7,895	2,897
Projects Deleted, Rephased to 2013-14 or Alternative Funding Required (App 2)	0	0	-430	0
Roll Forwards from 2007-08 and other adjustments	-556	599	414	0
<b>REVISED CASH LIMITS</b>	<b>56,816</b>	<b>22,464</b>	<b>34,950</b>	<b>29,567</b>
<b><u>EHW</u></b>				
Total per Budget Book	83,810	106,010	102,018	237,190
Projects deferred within 5 year MTP (App 1)	-19,349	-9,143	19,368	9,124
Projects Deleted, Rephased to 2013-14 or Alternative Funding Required (App 2)	-100	-100	-100	-200
Roll Forwards from 2007-08 and other adjustments	13,933	-912	500	7,056
<b>REVISED CASH LIMITS</b>	<b>78,294</b>	<b>95,855</b>	<b>121,786</b>	<b>253,170</b>
<b><u>RSI</u></b>				
Total per Budget Book	11,639	5,735	2,235	0
Projects deferred within 5 year MTP (App 1)	-1,120	680	440	0
Projects Deleted, Rephased to 2013-14 or Alternative Funding Required (App 2)				
Roll Forwards from 2007-08 and other adjustments	3,520	1,849	-255	0
<b>REVISED CASH LIMITS</b>	<b>14,039</b>	<b>8,264</b>	<b>2,420</b>	<b>0</b>

	2008-09 £'000	2009-10 £'000	2010-11 £'000	Later Years £'000
<b><u>CMY</u></b>				
Total per Budget Book	15,038	30,683	6,594	5,520
Projects deferred within 5 year MTP (App 1)	-5,576	1,454	3,501	621
Projects Deleted, Rephased to 2013-14 or Alternative Funding Required (App 2)	-87	-3,700	-100	150
Roll Forwards from 2007-08 and other adjustments	1,303	1,139	60	0
REVISED CASH LIMITS	10,678	29,576	10,055	6,291
<b><u>CSEA</u></b>				
Total per Budget Book	5,488	2,397	1,310	1,600
Projects deferred within 5 year MTP (App 1)	353	215	-83	-485
Projects Deleted, Rephased to 2013-14 or Alternative Funding Required (App 2)				
Roll Forwards from 2007-08 and other adjustments	175	0	0	0
REVISED CASH LIMITS	6,016	2,612	1,227	1,115
<b><u>P&amp;P</u></b>				
Total per Budget Book	500	500	500	1,000
Projects deferred within 5 year MTP (App 1)				
Projects Deleted, Rephased to 2013-14 or Alternative Funding Required (App 2)				
Roll Forwards from 2007-08 and other adjustments	26	0	0	0
REVISED CASH LIMITS	526	500	500	1,000
<b><u>FIN</u></b>				
Total per Budget Book	6,264	5,279	4,372	8,882
Projects deferred within 5 year MTP (App 1)				
Projects Deleted, Rephased to 2013-14 or Alternative Funding Required (App 2)	-3,322	-1,093	-2,247	-4,632
Roll Forwards from 2007-08 and other adjustments	1,709	0	0	0
REVISED CASH LIMITS	4,651	4,186	2,125	4,250
<b><u>TOTAL</u></b>				
Total per Budget Book	439,770	482,557	290,977	447,183
Projects deferred within 5 year MTP (App 1)	-106,249	-15,380	97,222	24,407
Projects Deleted, Rephased to 2013-14 or Alternative Funding Required (App 2)	-10,749	-33,313	-10,101	28,388
Roll Forwards from 2007-08 and other adjustments	67,901	6,719	-3,268	-27,839
REVISED CASH LIMITS	390,673	440,583	374,830	472,139